



padtec

Results Webcast 3Q25

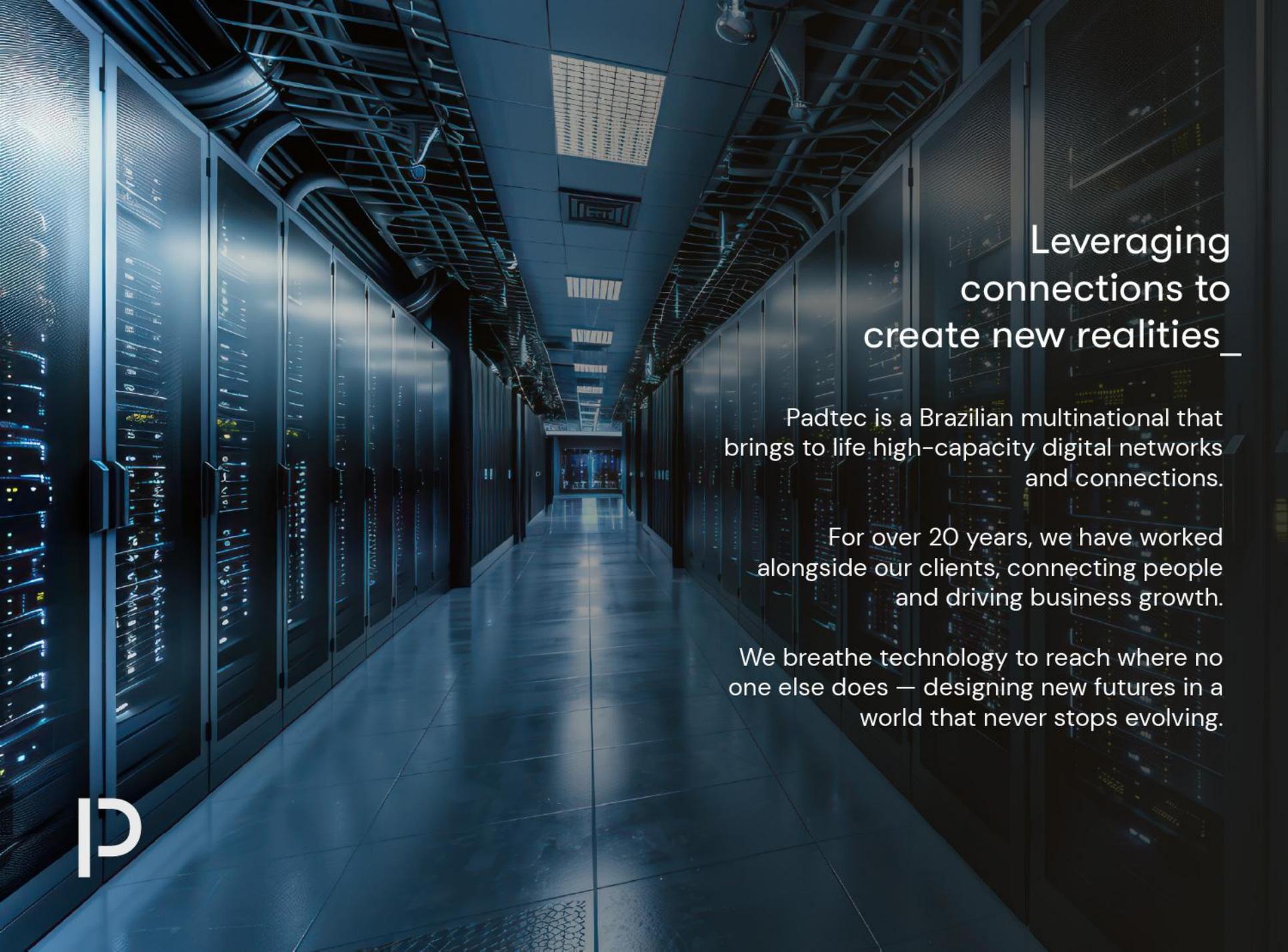
Investor Relations
ri@padtec.com.br

Disclaimer

This material may contain projections and/or estimates of future events. The use of the terms "anticipates", "believes", "expects", "estimates", "plans", "anticipates", "projects", among others, is intended to signal possible trends and statements that evidently involve uncertainties and risks, and future results may differ from current expectations. Forward-looking statements are based on a variety of assumptions and factors, including economic, market and industry conditions, as well as operational factors.

Any changes in these assumptions and factors could lead to practical results that differ from current expectations. These forward-looking statements should not be fully relied upon. Forward-looking statements reflect only opinions as of the date they were made and presented.

The Company is not required to update them in the light of new information or new developments. The Company is not responsible for transactions that are carried out or for investment decisions that are made based on these projections and estimates. Finally, the pro forma financial information contained in this material is unaudited and, therefore, may differ from the final audited results.



Leveraging
connections to
create new realities_

Padtec is a Brazilian multinational that brings to life high-capacity digital networks and connections.

For over 20 years, we have worked alongside our clients, connecting people and driving business growth.

We breathe technology to reach where no one else does — designing new futures in a world that never stops evolving.

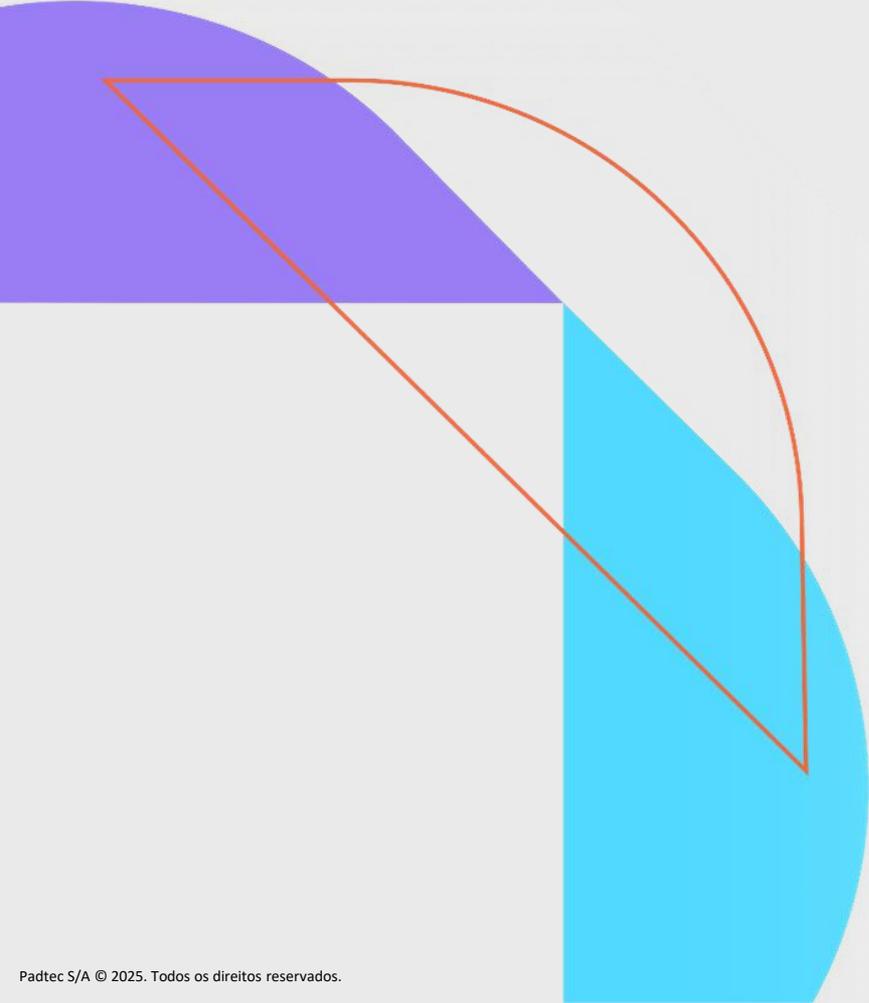
P

Technological innovation

- Strategic Transition
- Market Positioning
- Investment in R&D
- Network Expansion
- New Business Areas
- Data Center Solutions
- Innovation with AI/ML
- Recurring Revenue
- Knowledge Leverage
- Growth Opportunity



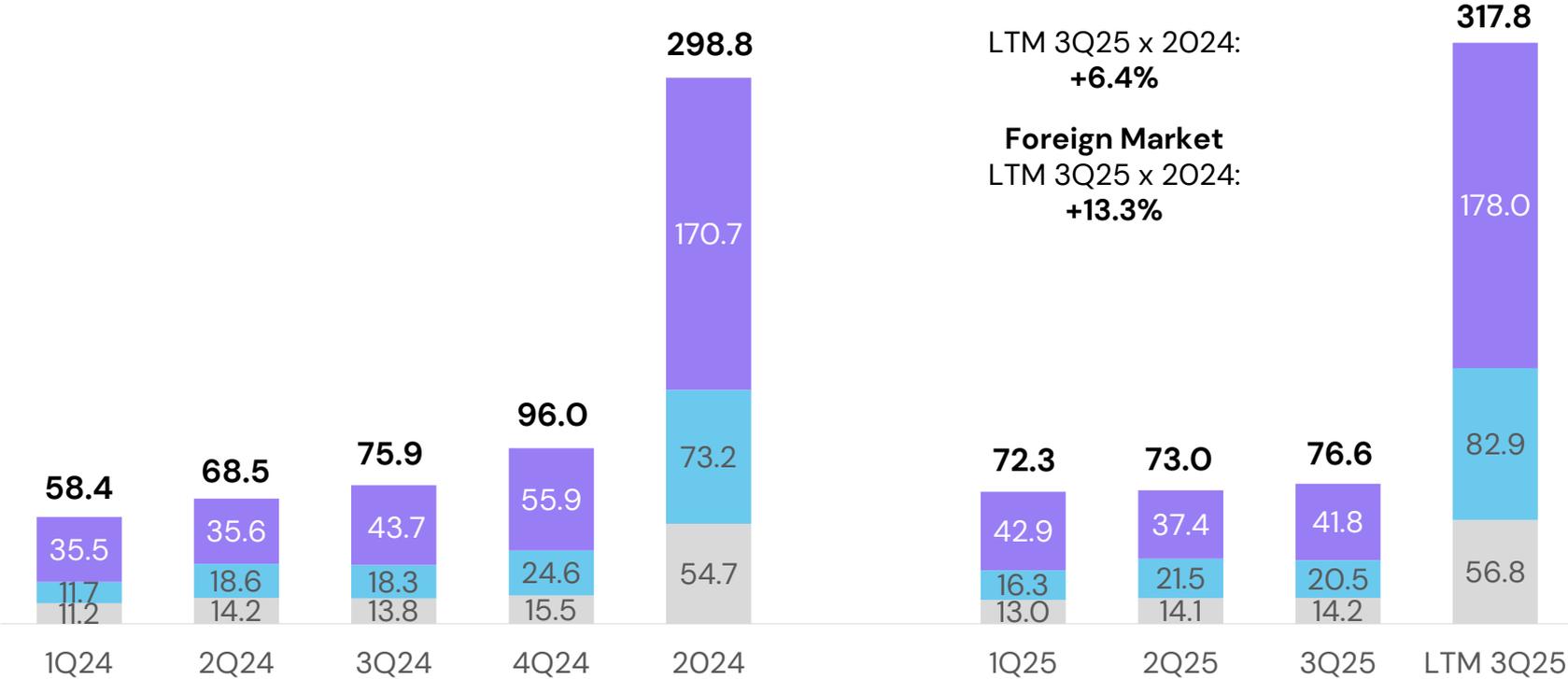
3Q25 Financial Results



Financial Results

Consistent growth and results

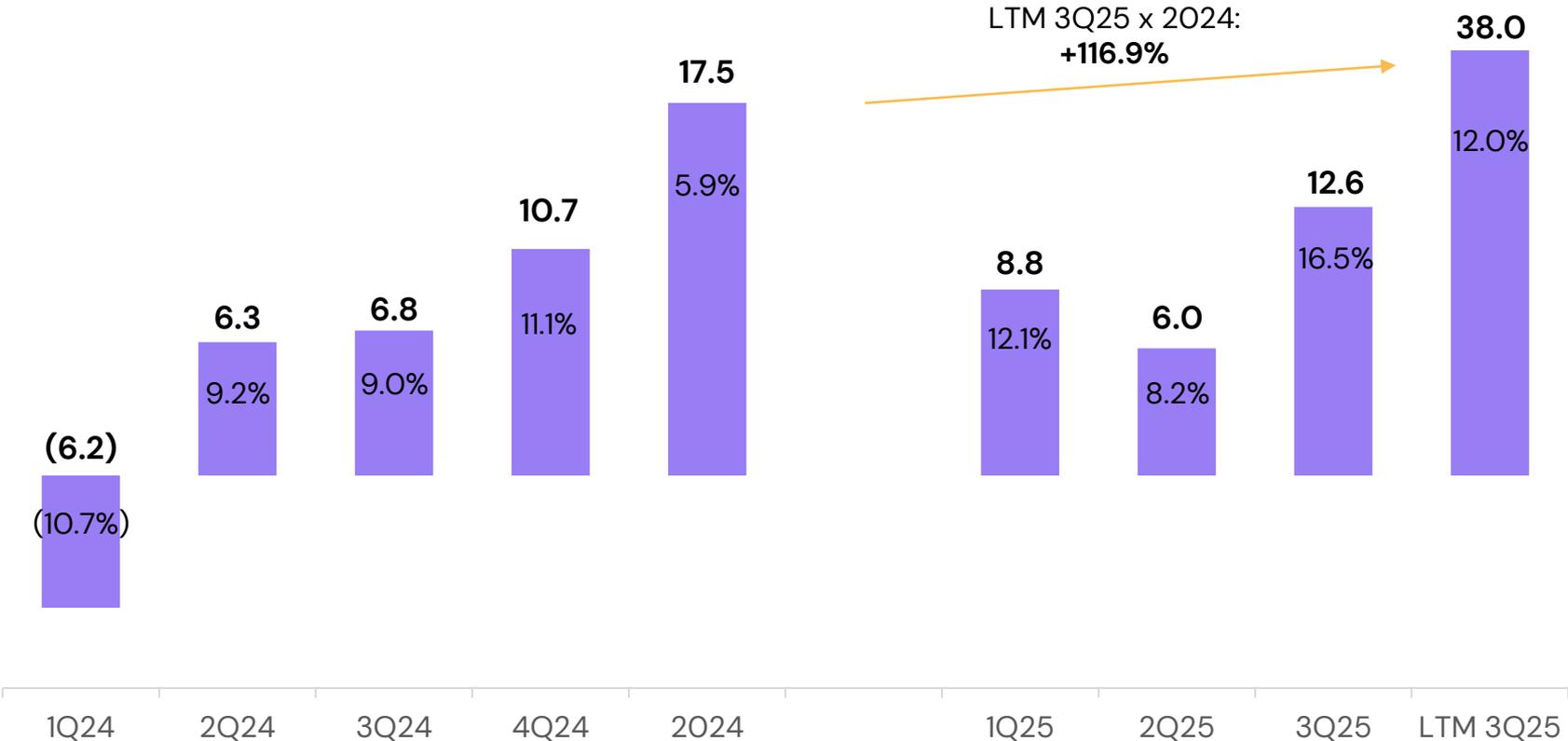
Net Revenues (R\$MM)



Financial Results

Healthy growth in operating cash flow generation

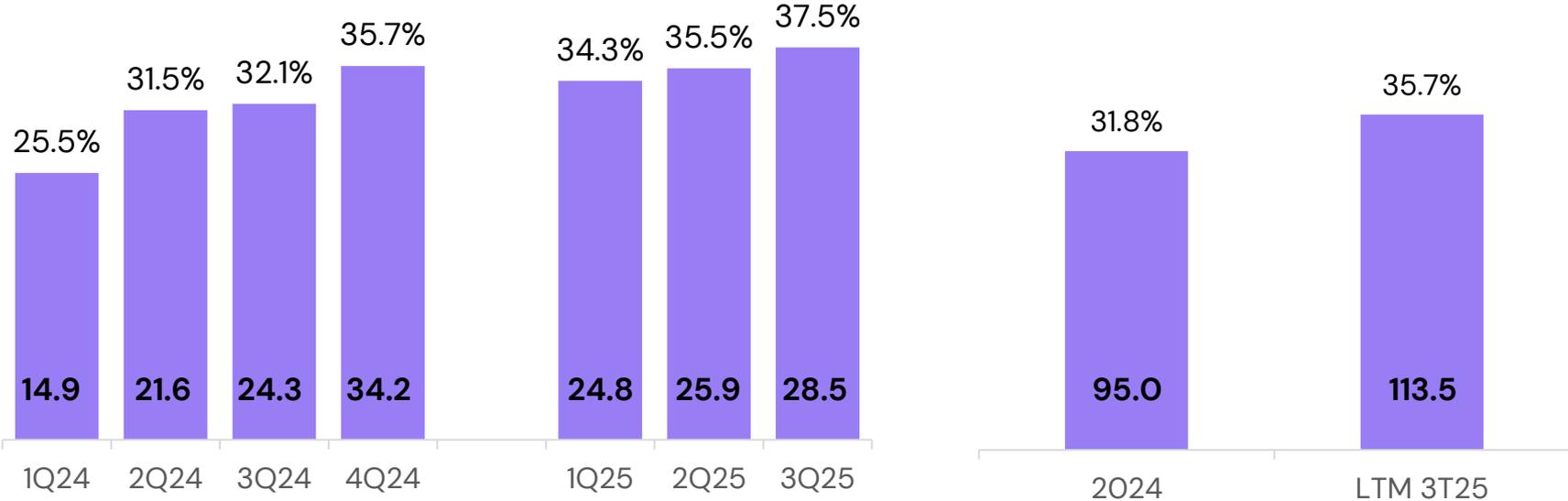
EBITDA (R\$MM); EBITDA Margin (%);



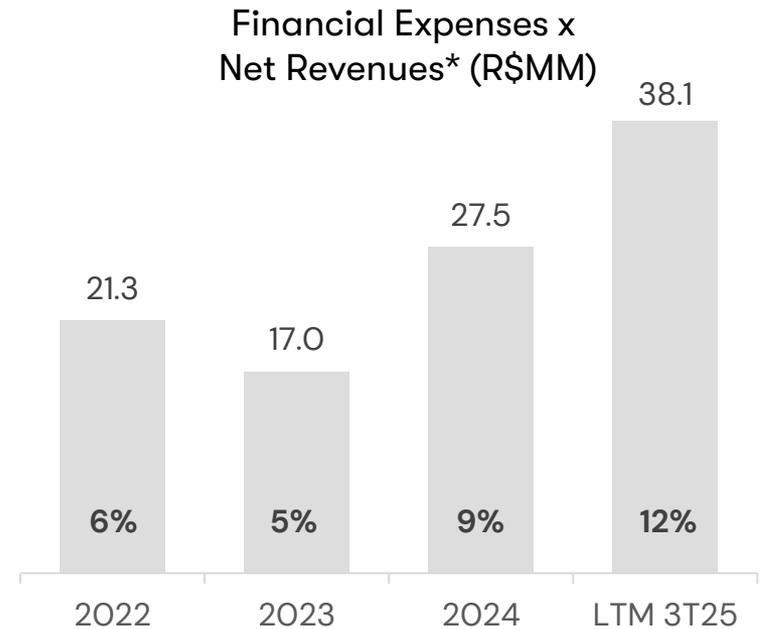
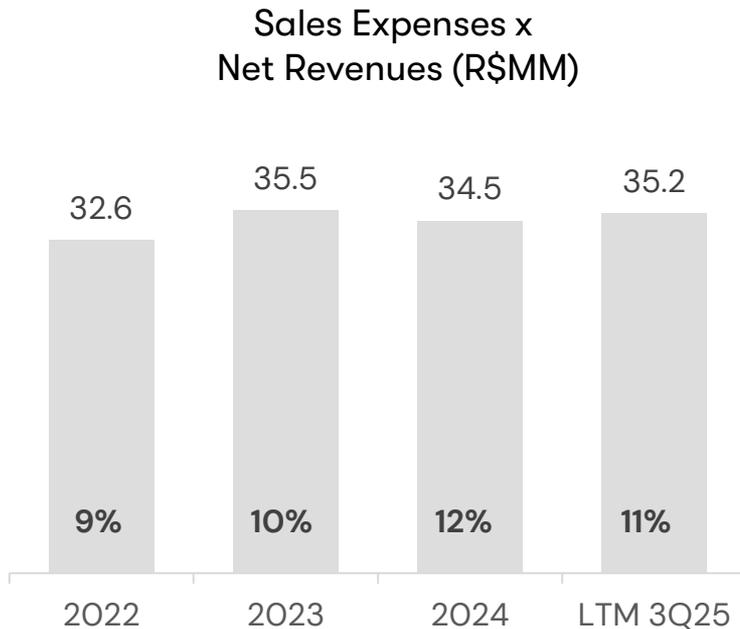
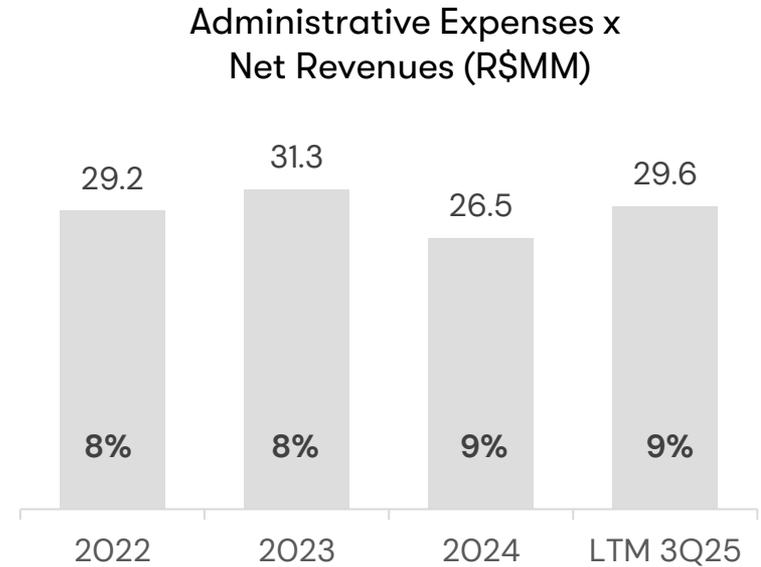
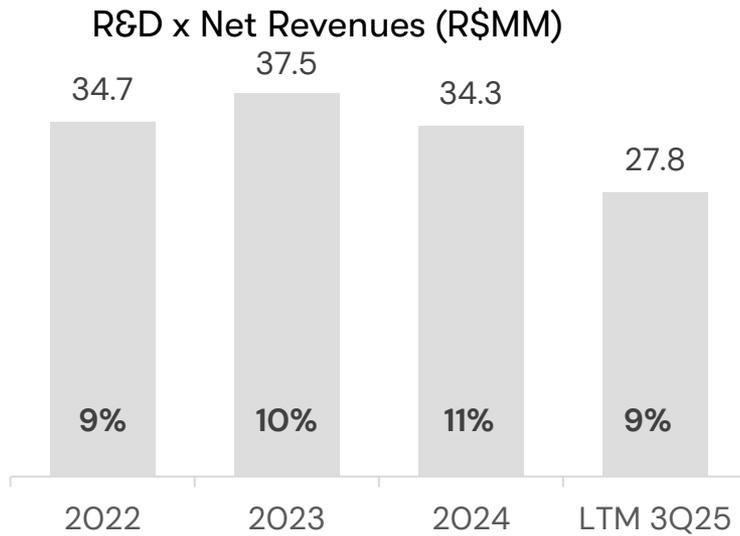
Financial Results

3Q25 with significant profit generation, offsetting restructuring costs

Gross Margin (%); Gross Profit (R\$MM);



Financial Results



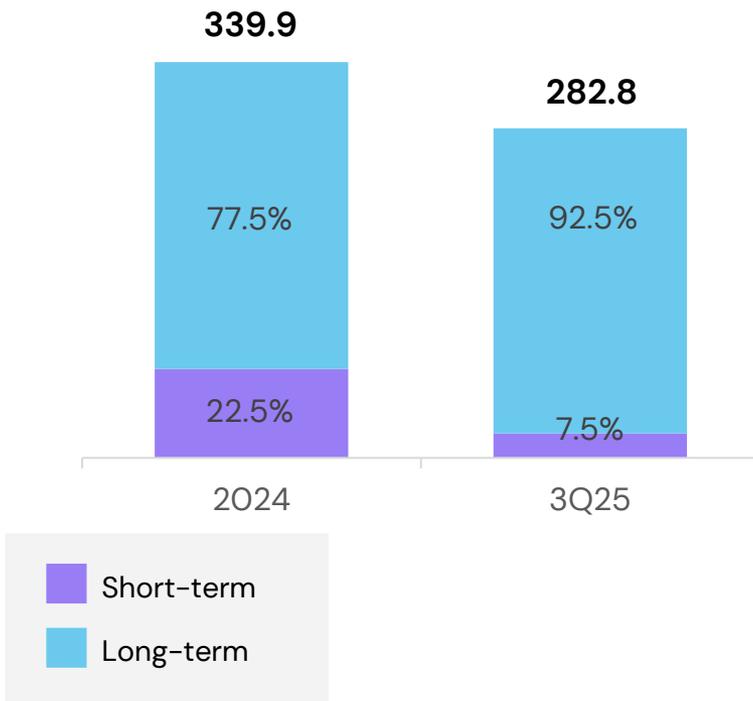
* Does not consider exchange variation.



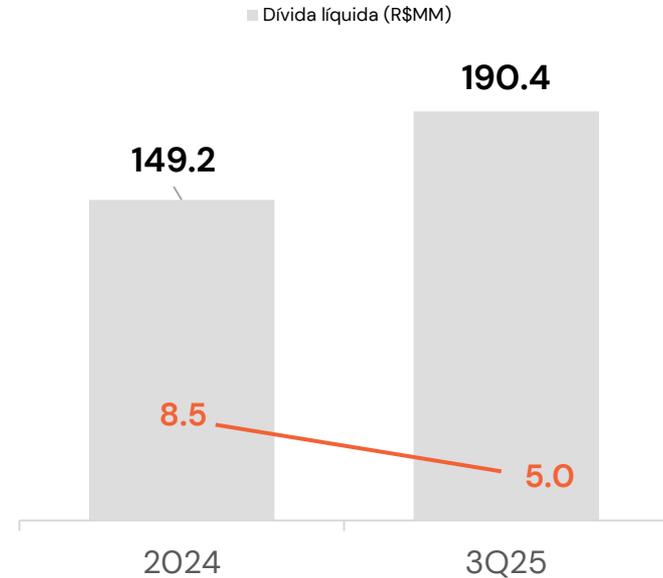
Financial Results

Long-term and secure debt structure for restructuring times

Debt: long x short term
(R\$MM)



Net Debt / LTM EBITDA¹ (X)

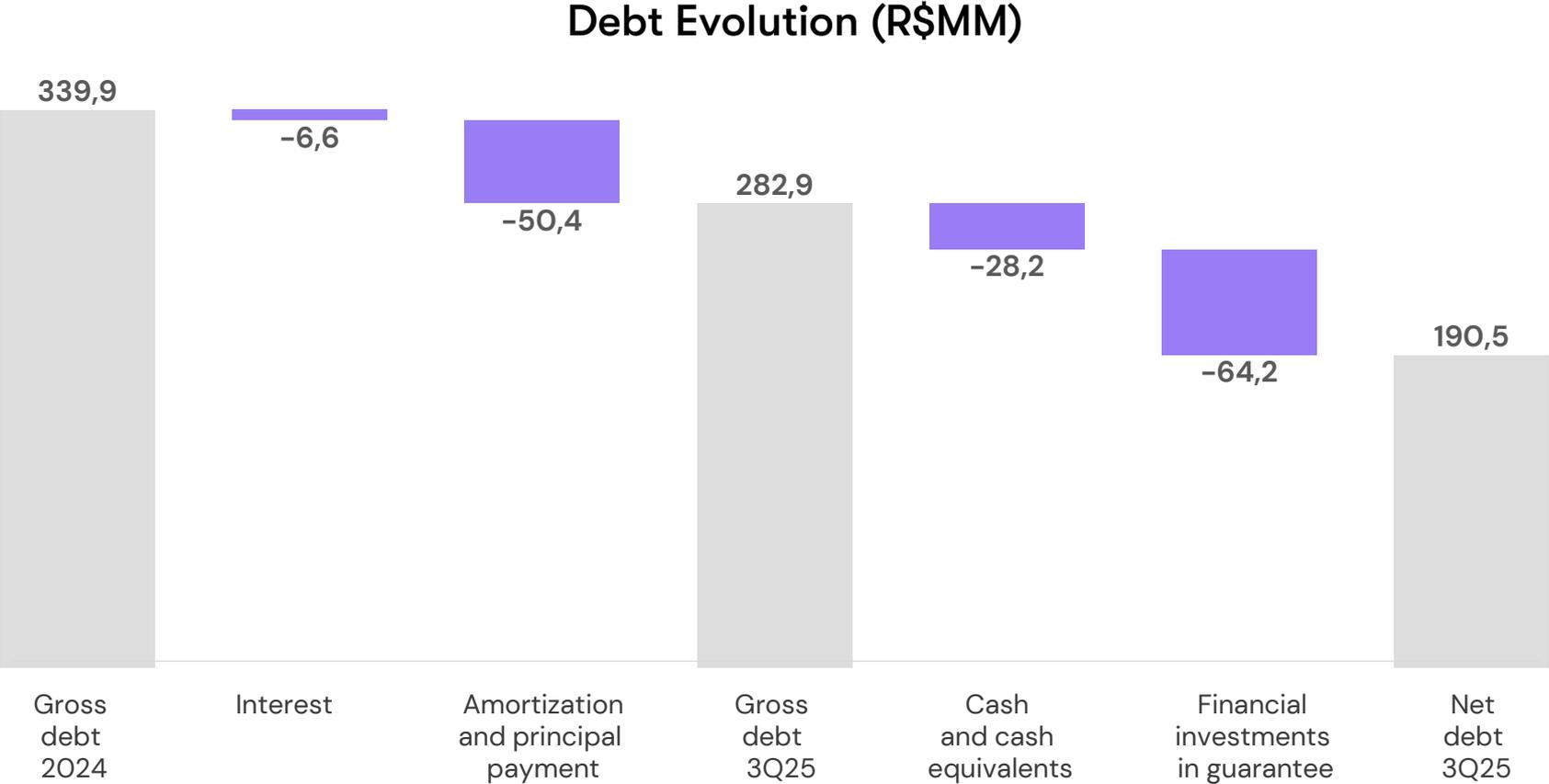


- Cash availability results in greater liquidity and capacity to support organic growth
- 92.5% in long-term obligations, average funding cost of **9.2% p.a.** in 3Q25
- Average payment term of 11 years



Financial Results

Net debt impacted by significant delays from key clients



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